TOWNSHIP OF SWEETWATER

Lake County, Michigan 3/04

TOWNSHIP OF SWEETWATER

Lake County, Michigan 3/04

AND SUPPLEMENTARY INFORMATION

AND SUPPLEMENTARY INFORMATION

Year Ended March 31, 2004

### Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

Issue under P.A. 2 of	196	8, as amended. Filing is man						
Local Governmen  City X Town			Local Governmen			Coun	-	
Audit Date	snip	☐ Village ☐ Other ☐ Opinion Date	Township of	Sweetwater			ke	· · · · · · · · · · · · · · · · · · ·
March 31, 20	004	July 21, 20	004	Date Accountant Report	t Submitted to	State:		
		e financial statements			andered an or	oinion (	n financi	al statements
prepared in acco	orda	ince with the Statemer	nts of the Govern	nmental Accounting	Standards Ro	ard (G	ASB) an	al statements
Reporting Forma	at fo	or Financial Statemen	ts for Counties	and Local Units of (	Gove <b>rnment</b>	in-Micl	igen by	the Michigan
Department of T	reas	or Financial Statemen sury.		and Lood, office of	DEPT	CE T	VED	Wildingari
We affirm that:	17	-1 30 0 5 4 6 6			AL	IG - 6	2004	
		ed with the <i>Bulletin for</i> public accountants reg						
				-	LOCAL AU	DIT & F	NANCE DIV	<i>i</i> .
the report of con	n the nme	e following. "Yes" respents and recommendati	onses have beer ions	n disclosed in the fina	ncial stateme	ents, in	cluding th	ne notes, or in
You must check	the	applicable box for eac	h item below.					
☐ yes ☒ no	1.	Certain component u	nits/funds/agenc	ies of the local unit a	re excluded f	rom the	e financia	al statements.
☐ yes ☒ no	2.	There are accumulate earnings (P.A. 275 of	ed deficits in one 1980).	or more of this unit's	s unreserved	fund b	alances/r	etained
☐ yes ☒ no	3.	There are instances of 1968, as amended).	of non-complianc	e with the Uniform A	ccounting and	d Budg	eting Act	(P.A. 2 of
☐ yes ☒ no	<u> </u>				Finance Act			
☐ yes ☒ no								
☐ yes ☒ no					ther taxing			
yes Ino 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during they year).								
☐ yes ☒ no	8.	The local unit uses cri 1995 (MCL 129.241).	edit cards and ha	as not adopted an ap	plicable polic	y as re	quired by	P.A. 266 of
□ yes ☒ no	9.	The local unit has not	adopted an inve	estment policy as req	uired by P.A.	196 of	1997 (M	CL 129.95).
						T	o Be	Not
We have encl	ose	ed the following:			Enclosed	Fon	warded	Required
The letter of cor	nme	ents and recommendat	tions.		х			
Reports on indiv	/idu	al federal financial ass	istance program	s (program audits).				Х
Single Audit Reports (ASLGU).								
Certified Public Accountant (Firm Name) Campbell, Kusterer & Co., P.C.								
Street Address 512 N. Lincoln, Suite 100, P.O. Box 686  City Bay City MI 48707								
Accountant Signate		V	0.0				1	
Campbell, Kusterer & Co., P.C.								

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#### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

#### **INDEPENDENT AUDITOR'S REPORT**

July 21, 2004

To the Township Board Township of Sweetwater Lake County, Michigan

We have audited the accompanying general purpose financial statements of the Township of Sweetwater, Lake County, Michigan, as of March 31, 2004, and for the year then ended, as listed in the table of contents. These general purpose financial statements are the responsibility of the Township of Sweetwater's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Township of Sweetwater, Lake County, Michigan, as of March 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the general purpose financial statements of the Township of Sweetwater, Lake County, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Campbell, Kusterer: Co., P.C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants

### COMBINED BALANCE SHEET – ALL FUND TYPES AND ACCOUNT GROUPS March 31, 2004 EXHIBIT A

			Fiduciary	
	Governmental	Fund Types	Fund Type	Account Group
		Special	Trust and	General
	<u>General</u>	Revenue	Agency	Fixed Assets
<u>Assets</u>				
Cash in bank	90 545 47	6 723 78	-	-
Taxes receivable	1 288 60	1 029 27	-	-
Land	-	-	-	3 000 00
Buildings	-		-	25 585 70
Equipment			-	14 018 11
Total Assets	91 834 07	7 753 05	-	42 603 81
<b>Liabilities and Fund Equity</b>				
Liabilities:				
Due to other funds			-	
Fund equity:				
Investment in general				
fixed assets	-	-	-	42 603 81
Fund balances:				
Unreserved:	04 024 07	7 750 05		
Undesignated	91 834 07	7 753 05		-
Total fund equity	91 834 07	<u>7 753 05</u>	-	<u>42 603 81</u>
Total Liabilities and Fund				
Equity	91 834 07	7 753 05	_	A2 602 94
Lydity	<u> </u>	1 133 03	-	<u>42 603 81</u>

_	Total (Memorandum Only)
-	
_	97 269 25 2 317 87 3 000 00 25 585 70
	14 018 11
-	14 0 10 11
	142 190 93
•	
_	
_	
-	42 603 81
	99 587 12
-	99 587 12 142 190 93
_	142 190 93

## COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL GOVERNMENTAL FUND TYPES EXHIBIT B Year Ended March 31, 2004

-	Governmental  General	Fund Types Special Revenue	Total (Memorandum Only)
Revenues:			
Property taxes	7 533 60	7 753 05	15 286 65
State revenue sharing	16 499 00	7 7 3 3 0 3	16 499 00
Charges for services	2 551 73	_	2 551 73
Interest earnings	2 284 21	_	2 284 21
Miscellaneous	3 035 23	<u>-</u>	3 035 23
iviiscellarieous	3 033 23		3 033 23
Total revenues	31 903 77	7 753 05	39 656 82
Expenditures:			
Legislative:			
Township Board	1 742 81	-	1 742 81
General government:			
Supervisor	7 300 96	-	7 300 96
Elections	926 08	-	926 08
Clerk	4 546 36	_	4 546 36
Board of Review	399 23	-	399 23
Treasurer	5 989 56	-	5 989 56
Building and grounds	2 874 62	-	2 874 62
Public safety:			
Fire protection		7 527 36	7 527 36
Zoning	562 54	-	562 54
Public works:			
Highways and streets	1 788 00	-	1 788 00
Street lighting	540 98	_	540 98
Other:			
Insurance	2 257 00	-	2 257 00
Total expenditures	28 928 14	7 527 36	36 455 50
Excess of revenues over expenditures	2 975 63	225 69	3 201 32
Fund balances, April 1	88 858 44	7 527 36	96 385 80
Fund Balances, March 31	91 834 07	7 753 05	99 587 12

# COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL – GENERAL AND SPECIAL REVENUE FUNDS

Year Ended March 31, 2004

EXHIBIT C Page 1

	General Fund			
	<b>D</b>		Over (Under)	
	<u>Budget</u>	Actual	<u>Budget</u>	
Revenues:				
Property taxes	7 800 00	7 533 60	(266 40)	
Other taxes	5 500 00	-	(5 500 00)	
State revenue sharing	16 200 00	16 499 00	299 00	
Charges for services	2 500 00	2 551 73	51 73	
Interest earnings	3 900 00	2 284 21	(1 615 79)	
Miscellaneous	600 00	3 035 23	<u>2 435 23</u>	
Total revenues	<u>36 500 00</u>	31 903 77	(4 596 23)	
Expenditures:				
Legislative:				
Township Board	2 200 00	1 742 81	(457 19)	
General government:	2200 00	174201	(407 10)	
Supervisor	9 200 00	7 300 96	(1 899 04)	
Elections	960 00	926 08	(33 92)	
Clerk	5 200 00	4 546 36	(653 64)	
Board of Review	900 00	399 23	(500 77)	
Treasurer	6 700 00	5 989 56	(710 44)	
Building and grounds	3 940 00	2 874 62	(1 065 38)	
Cemetery	700 00	-	(700 00)	
Public safety:			( )	
Fire protection	-	-	_	
Zoning	943 00	562 54	(380 46)	
Public works:			( ,	
Highways and streets	2 000 00	1 788 00	(212 00)	
Street lighting	700 00	540 98	(159 02)	
Other:			,	
Insurance	2 257 00	2 257 00	_	
Contingency	900 00	-	(900 00)	
Capital outlay	2 400 00		<u>(2 400 00)</u>	
Total expenditures	39 000 00	28 928 14	(10 071 86)	

Sp	ecial Revenue Fund		
Budget	Actual	Over (Under) Budget	
7 800 00	7 753 05	(46 95)	
-	-	-	
-	<b></b>	-	
-	<del>-</del> -	-	
7 800 00	7 753 05	(46 95)	
-	-	-	
_	_	_	
-	-	-	
-	_	_	
-	-	-	
-	-	-	
-	_	-	
7 800 00 -	7 527 36	(272 64)	
- -	- -	-	
-	- -	-	
7 800 00	7 527 36	(272 64)	

# COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL – GENERAL AND SPECIAL REVENUE FUNDS Year Ended March 31, 2004

EXHIBIT C Page 2

		General Fund		
	Budget	Actual	Over (Under) Budget	
Excess (deficiency) of revenues over expenditures	(2 500 00)	2 975 63	5 475 63	
Fund balances, April 1	2 500 00	88 858 44	86 358 44	
Fund Balances, March 31	<u>-</u>	91 834 07	91 834 07	

Sr	Special Revenue Fund				
Budget	Actual	Over (Under) Budget			
-	225 69	225 69			
	7 527 36	7 527 36			
-	7 753 05	7 753 05			

### NOTES TO FINANCIAL STATEMENTS March 31, 2004

#### Note 1 – Summary of Significant Accounting Policies

The accounting policies of the Township of Sweetwater, Lake County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

In accordance with the provisions of the Governmental Accounting Standards Board's Statement No. 14 "The Financial Reporting Entity," the general purpose financial statements of the Township contain all the Township funds and account groups that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Sweetwater. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

#### **Basis of Presentation**

The financial activities of the local unit are recorded in separate funds and account groups, categorized and described as follows:

#### **Governmental Funds**

#### **General Fund**

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Special Revenue Fund

This fund is used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

### NOTES TO FINANCIAL STATEMENTS March 31, 2004

#### Note 1 – <u>Summary of Significant Accounting Policies</u> (continued)

#### **Account Group**

#### **General Fixed Assets Account Group**

This account group presents the fixed assets of the local unit utilized in its general operations.

#### Measurement Focus/Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present revenues and other financing sources and, expenditures and other financial uses in net current assets.

The modified accrual basis of accounting is followed by the governmental fund types. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual which is both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than principal and interest on long-term debt, are recorded when the related fund liability is incurred, if measurable. Principal and interest on general long-term debt is recognized when due.

Revenues from local sources consist primarily of property taxes. Property taxes and revenues received from the State are recognized when susceptible to accrual. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2003 Township tax roll millage rate was 1.8877 mills. The taxable value was \$8,098,026.00.

### NOTES TO FINANCIAL STATEMENTS March 31, 2004

#### Note 1 – <u>Summary of Significant Accounting Policies</u> (continued)

#### **Fixed Assets**

Purchases of fixed assets for all funds are recorded as expenditures in their respective funds at the time of purchase. They are also recorded at cost in the General Fixed Assets Group of Accounts as required by generally accepted accounting principles.

#### **Investments**

Investments are stated at market.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### <u>Inventories</u>

Inventories of supplies are considered to be immaterial and are not recorded.

#### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay and therefore, no accumulated amount has been shown in the financial statements.

#### **Budgets and Budgetary Accounting**

The following procedures are followed in establishing the budgetary data reflected in these general purpose financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.

### NOTES TO FINANCIAL STATEMENTS March 31, 2004

#### Note 1 – <u>Summary of Significant Accounting Policies</u> (continued)

#### **Budgets and Budgetary Accounting** (continued):

- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these general purpose financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

#### Postemployment Benefits

The Township provides no postemployment benefits to past employees.

#### Note 2 – Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

### NOTES TO FINANCIAL STATEMENTS March 31, 2004

#### Note 2 – Deposits and Investments (continued)

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

	Carrying
	Amounts
Total Deposits	97 269 25
, ota, populit	

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	97 363 97
Total Deposits	<u>97 363 97</u>

The Township of Sweetwater did not have any investments as of March 31, 2004.

#### Note 3 - Changes in General Fixed Assets

A summary of changes in general fixed assets follows:

	Balance <u>4/1/03</u>	Additions	Deletions	Balance <u>3/31/04</u>
Land	3 000 00	_	-	3 000 00
Buildings	25 585 70	_	-	25 585 70
Equipment	<u>14 018 11</u>			14 018 11
Totals	42 603 81	_	-	42 603 81

### NOTES TO FINANCIAL STATEMENTS March 31, 2004

#### Note 4 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

#### Note 5 - Pension Plan

The Township does not have a pension plan.

#### Note 6 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts, and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 7 – Building Permits

The Township does not issue building permits. Building permits are issued by Lake County.

#### Note 8 - Total Columns on Combined Statements--Overview

The total columns on the combined financial statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation, because interfund eliminations have not been made in the aggregation of this data.

# STATEMENT OF CHANGES IN ASSETS AND LIABILITIES – CURRENT TAX COLLECTION FUND Year Ended March 31, 2004

**EXHIBIT D** 

-		Balance <u>4/1/03</u>	Additions	Deductions	Balance 3/31/04
-	<u>Assets</u>				
	Cash in Bank	<u>16 085 33</u>	228 307 11	244 392 44	_
•	<u>Liabilities</u>				
-	Due to other funds Due to others	15 966 69 118 64	15 518 08 212 789 03	31 484 77 212 907 67	-
_	Total Liabilities	<u>16 085 33</u>	228 307 11	244 392 44	

#### CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS 6 2004

DEPT. OF TREASURY

DATIONS 6 2004

LOCAL AUDIT & FINANCE CIV.

July 21, 2004

To the Township Board Township of Sweetwater Lake County, Michigan

We have audited the financial statements of the Township of Sweetwater, for the year ended March 31, 2004. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Township of Sweetwater in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

To the Township Board Township of Sweetwater Lake County, Michigan

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### **SIGNIFICANT ACCOUNTING POLICIES**

The significant accounting policies are described in Note 1 to the financial statements.

#### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

To the Township Board Township of Sweetwater Lake County, Michigan

#### **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which is to be implemented over the next few years. The implementation date of this pronouncement for the Township of Sweetwater will begin with the year ended March 31, 2004, and will need to be implemented fully by March 31, 2005. The daily operations and recording transactions should not change significantly, however, the Township will be required to maintain additional records for the year end adjustments to the final presentation format.

#### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### SEGREGATION OF DUTIES

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2004.

#### **SUMMARY**

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Campbell, Kusterer: Co., P.C.

CAMPBELL, KUSTERER & CO., P.C.

**Certified Public Accountants**